



Cargill Aqua Nutrition

February 2018

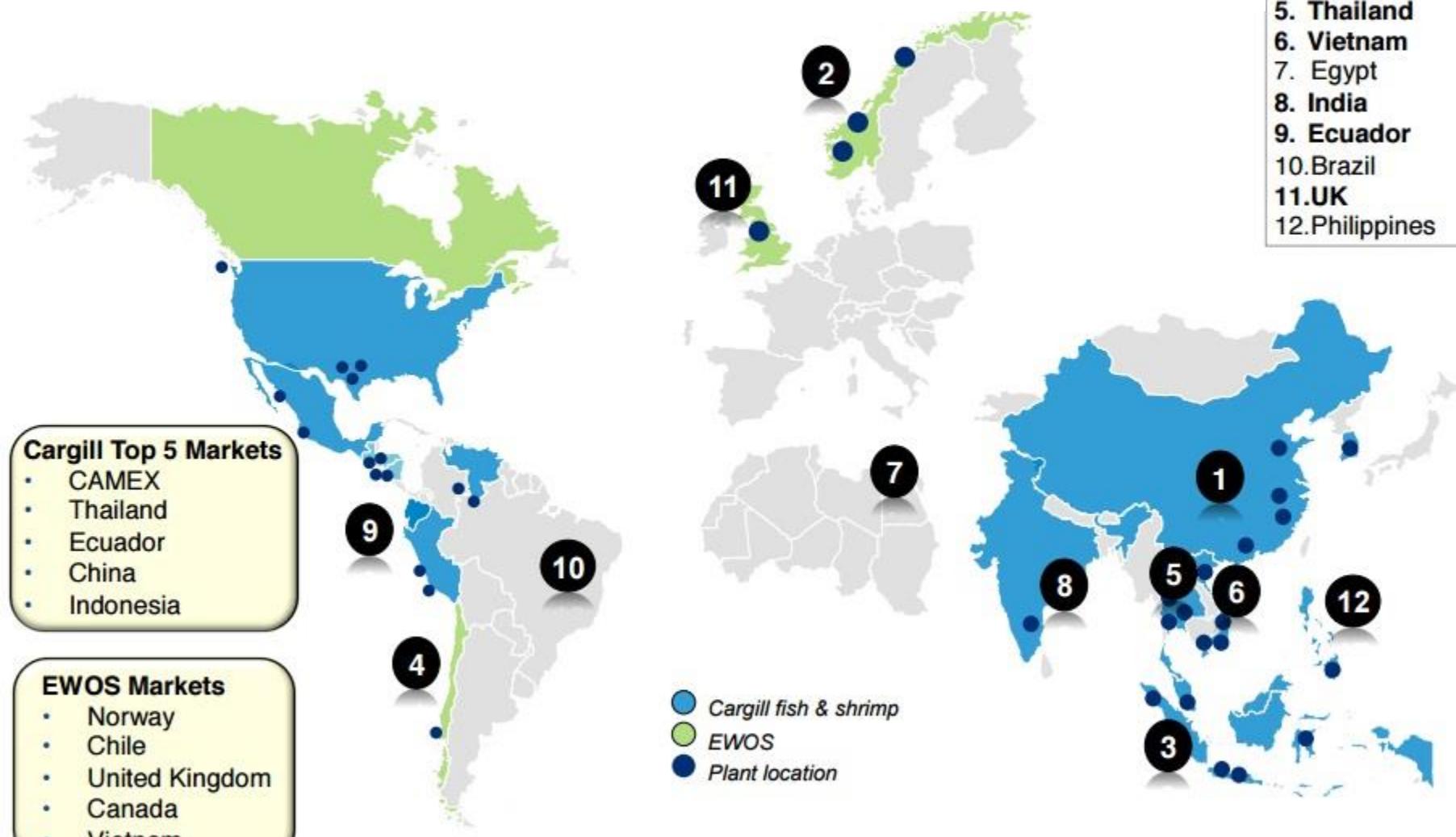
Cargill Aqua Nutrition

- Part of Cargill Group: \$107 billion Revenue
 - 170,000 employees, 67 countries
 - Agriculture, Industry, Animal nutrition
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- Aqua Feed: 1.8 million tonnes (2017)
 - Focus on salmon, shrimp, tilapia



Cargill Aqua Nutrition present in all main fish and shrimp markets

- Leading 12 markets
1. China
 2. Norway
 3. Indonesia
 4. Chile
 5. Thailand
 6. Vietnam
 7. Egypt
 8. India
 9. Ecuador
 10. Brazil
 11. UK
 12. Philippines



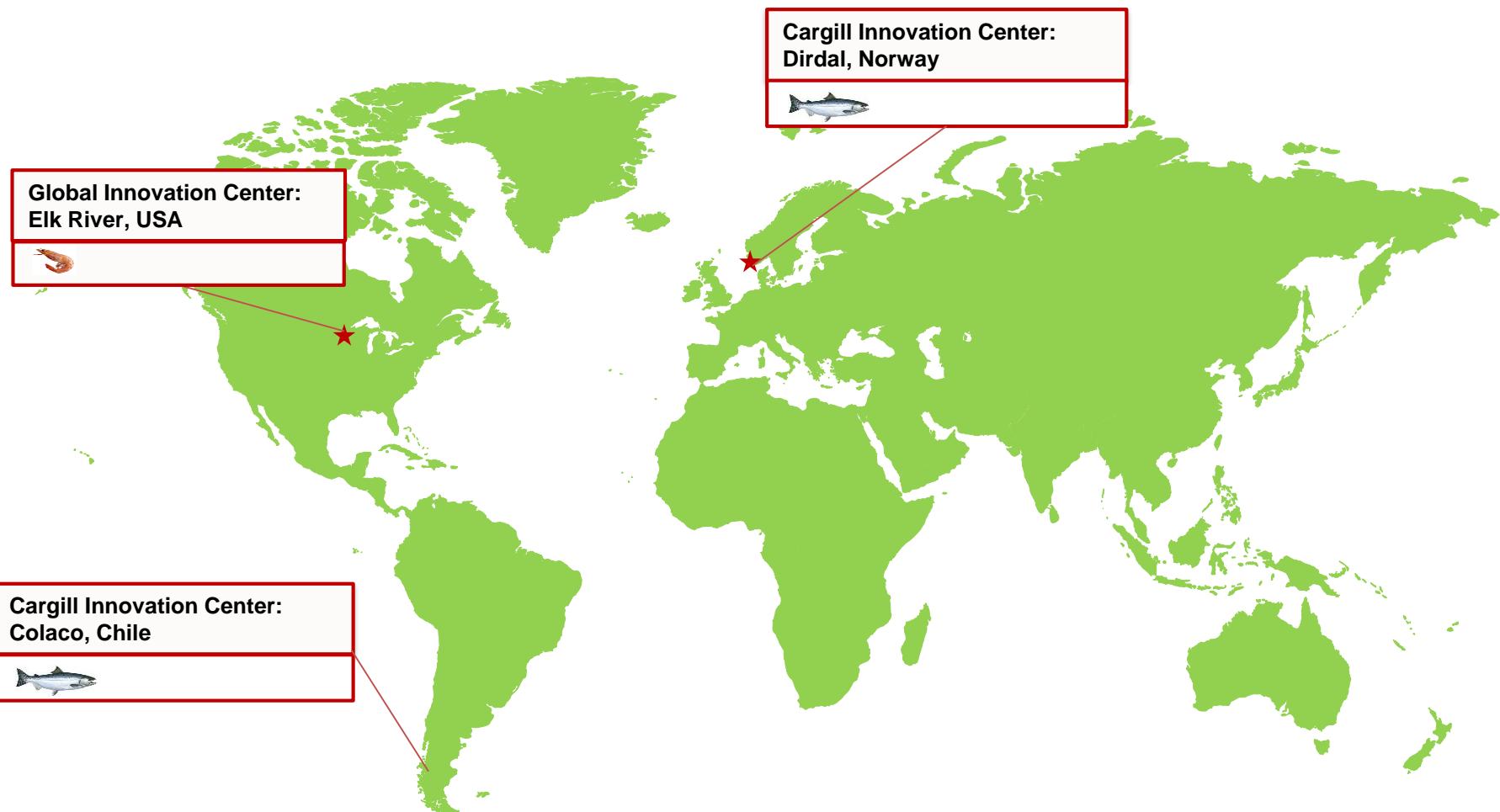
Cargill Innovation Centre Colaco

Development of effective tools for sustainable health control

- Global R&D Manager Aqua Nutrition
- Background in feed & farming
- Last 2 years Chile establishing R&D centre
- \$10.5 million investment, state of the art
- VESO as key partner in the facility
- Clinical diets, oral vaccines and medicines
- Salmon with warm water development



Cargill Innovation Centre



Technology Application Centres

Norway

TACs along Norwegian coast (**salmon & trout**):

- Gråttnes, Oltessvik,
- Arctic Research Center



China

Zhongshan, Guangdong province

Species: **Tilapia, shrimp, Snakehead, carp, catfish, largemouth bass**

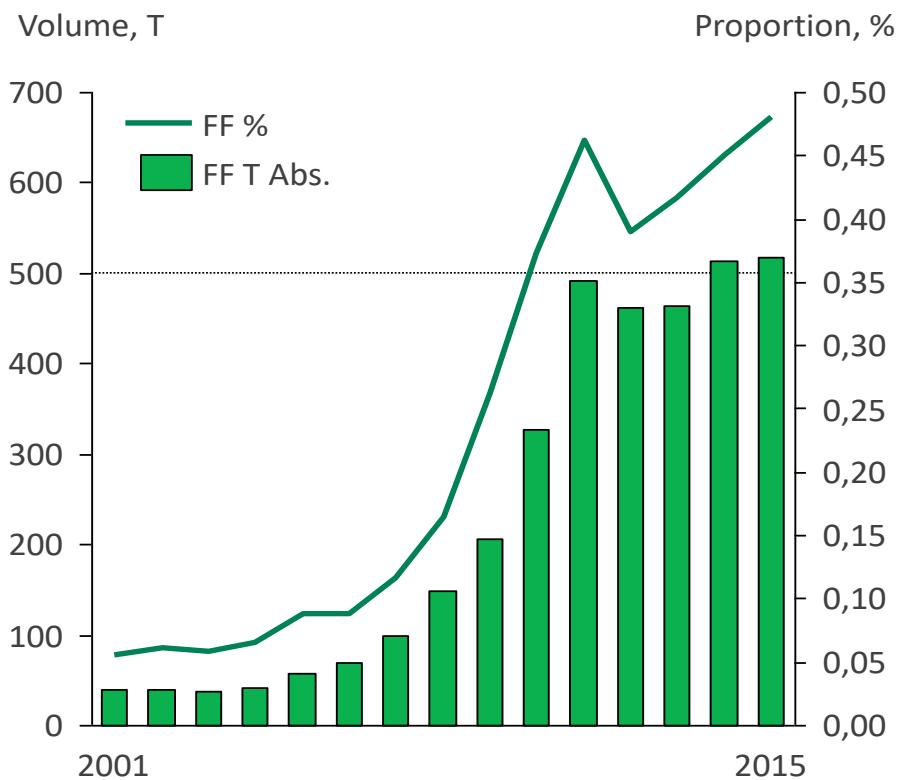
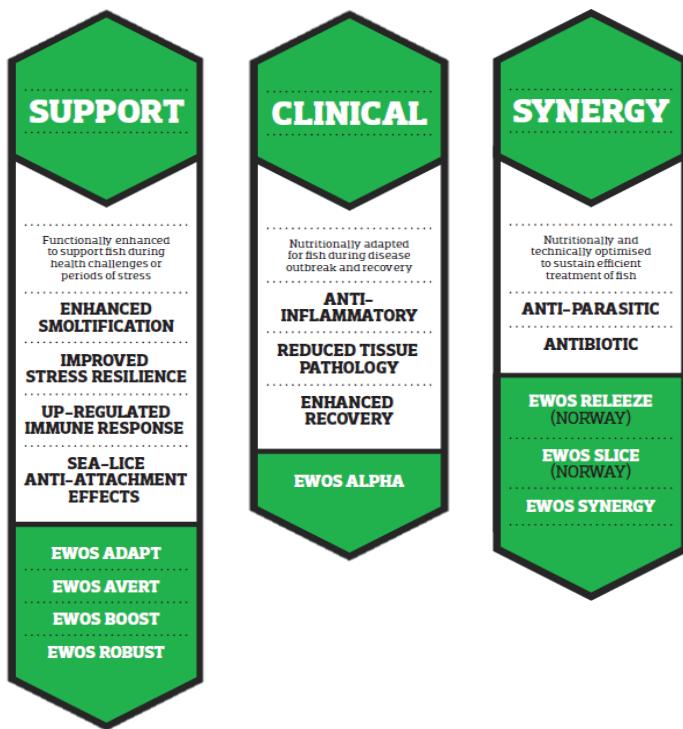
Vietnam

Dong Thap province

Species: **Tilapia, Snakehead**

Product development & open innovation

Since 2001 there has been an increasing focus on product development of functional feeds, clinical and performance diets. All these products have been developed through Open Innovation and partnerships with supplies, other commercial groups, institutes and academia



R&D approach: some key success factors

Sustained R&D

The R&D programme have been focused on a few priority areas with sustained effort and resources. Core areas have included nucleotides, gut health (prebiotics), anti-parasite, anti-viral, anti-bacterial, oral delivery.

Open Innovation

There has been a core focus on open innovation to access external resources, primarily challenge facilities and molecular techniques. Partners have included suppliers, commercial companies, institutes and academia. **SLRC**: Sea Lice Research Centre www.slrc.no

Access to talent

Molecular tools

The use of advanced molecular tools (PCR, Microarray, RNA-seq) have given us a unique insight into the key immune physiological and immune pathways of Atlantic salmon undergoing health challenges. This has significantly speeded up and facilitated the product development process. It has also assisted in the technical sales environment.

Anti-Parasite: publication

Sea Lice



Research Centre



University of Victoria



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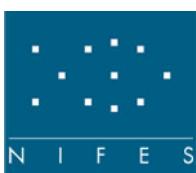
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Anti-viral: publication



UNIVERSITY OF
STIRLING



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Gut health: publication



chemoforma



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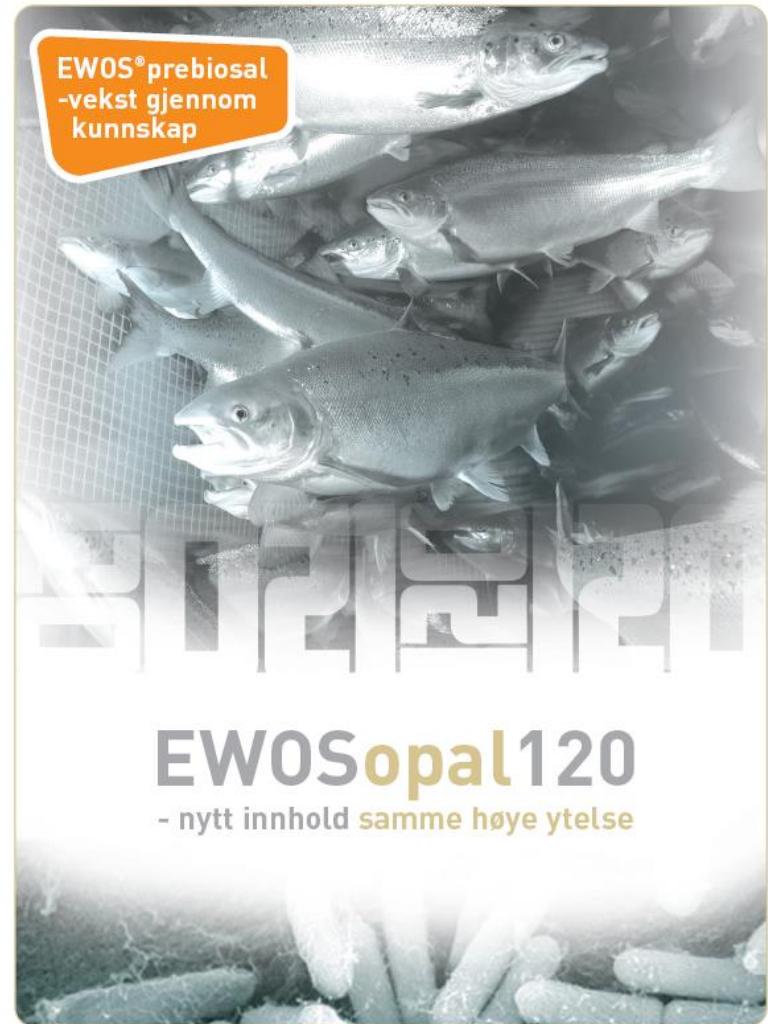
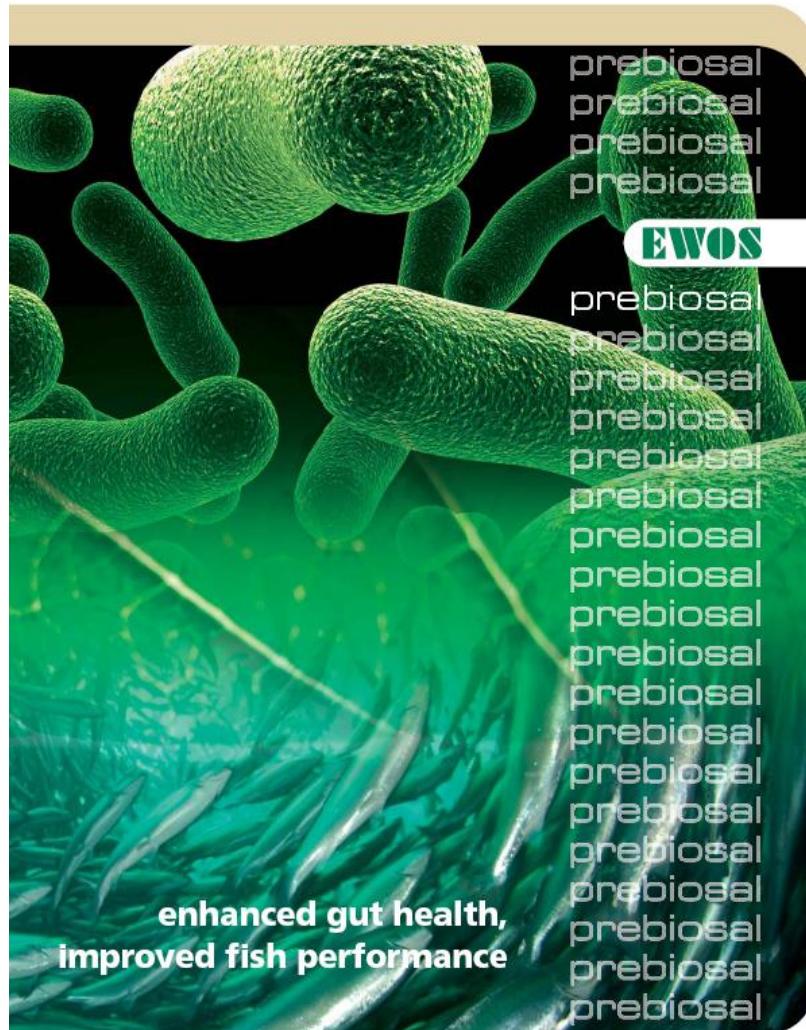
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Gut health and growth



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